

1. FOREWORD BY THE CHAIRPERSON



Overview

The Western Cape Liquor Authority (WCLA) has now completed 4 years of existence since 1 April 2012, and with my first year as the new Chairperson of the WCLA, it gives me pleasure to present the annual report for the 2015/2016 financial year. The Annual Report provides an opportunity to reflect on the financial and non-financial performance of the WCLA for the year under review.

With a solid foundation being laid over the past 4 years, it is now time for us to stretch out and make significant growth for the next four years. After identifying some challenges in the operating environment, the Board in conjunction with the management team finalised a detailed plan which is geared to assist us with overcoming some of these challenges and provide strategic growth opportunities.

With regards to the financial expenditure we have 94.58% expenditure against plan. We further have managed to meet and exceed most of the performance indicators directly under our control. During the year under review, the WCLA also had mile stones includes:

- Relocation from Cape Town to Bellville offices;
- End of the previous Governing Board's term and the appointment of a new Governing Board;
- End of the previous CEO's term and the appointment of a new CEO;
- Appointment of a Chief Financial officer.
- Appointment of the Presiding Officer of the Liquor Licensing Tribunal (LLT) for another term;
- Announcement of the move of mother department from 01 April 2016 – move from Department of Economic Development to Department of Community Safety;
- Amendments to the Western Cape Liquor Act 4/2008 as amended.
- Achieving a clean Audit report 2015
- Rebranding of the organisational.

Committees

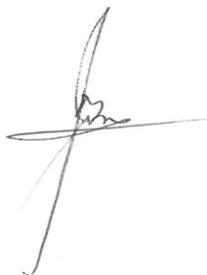
Committee charters and terms of reference for 2015 have proven to be valuable in providing a clear directive. To mention a few activities, revising of the Board charter, system of delegation, revising of LLT contracts and signing of a staff bursary policy. Some Key initiatives within each component of the WCLA have been identified to drive operational efficiencies, build capacity to deliver. Many of these initiatives identified and developed in the past year as per the APP and internal policies will form the platform from which the WCLA will implement and drive the operational and service excellence in the coming years. The committee Chairs Mr Alexander (Stakeholder and communication) Mr Terblanche (HR and Finance) and Mr du Plessis (Ops Com) with the support by board members Mrs Modise, Mr Sass and Mr Philander thank you for your good work.

Looking ahead

We will continue to seek for opportunities to grow the Authority, while streamlining processes we seek to add value in an integrated approach informed by constant evaluation and situational analysis. It is with this philosophy in mind that we will ramp up our engagement with all our stakeholders, internal and external as well as private and public, to deliver as far as possible against their expectations and in the best interest of the WCLA. Emphasis will to regulate the manufacturing, distribution and sale of liquor remains a key imperative as we apply our thinking to drive best behaviours, best results and maximum benefit for the Western Cape. The organisational redesign project together with further amendments to the Act is our journey for continued improvement and adaptability.

In conclusion

I am optimistic that with strong leadership together with the support of the Management Team, we shall be able to realise our goals. I wish to assure all employees of the full guidance and support from the Governing Board. To the new CEO, Dr Luzuko Mdunyelwa, thank you for your enthusiasm, leadership and effort you have brought to the WCLA. Finally, I thank Minister Alan Winde as well as the Department of Economic Development and Tourism for your ongoing commitment and support while we were with you. A warm welcome to Minister Dan Plato of Docs we look forward to a building a relationship with the Department of community safety and ministry.



Michael Eric Jones

Chairman of the Board

Western Cape Liquor Authority

Date: 31 March 2016